

Review of Strategic Risks

01/12/2025

POLICY AND RESOURCES COMMITTEE

PART I

Review of Strategic Risks (ADCCC)

1 Summary

- 1.1 This report gives details of progress against the Risk Treatment Plans for the Strategic Risks relating to the priorities identified in the Corporate Framework 2023-2026. It also provides recommendations for new strategic risks that have been identified.

2 Recommendation

That:

- 2.1 Policy and Resources Committee agree the revised Strategic Risk Register (Appendix A), including the additional strategic risks identified.
- 2.2 The Committee agrees to give delegated Authority to Associate Director of Corporate, Customer and Community to authorise minor changes to the register, such as terminology, clarification, or administrative corrections with no significant impact.

Report prepared by: Phil King, Data Protection and Resilience Manager

3 Details

- 3.1 The Council's Risk Management Strategy was approved by Full Council on 08 July 2025.
- 3.2 In accordance with the Strategy, the Policy and Resources Committee determines which of the Council's risks are 'strategic' and receives progress reports on their treatment. A strategic risk is defined as one that would seriously prejudice the achievement of the objectives of the Corporate Framework.
- 3.3 The risks on the Strategic Risk Register are aligned to the Objectives of the Corporate Framework 2023-2026:
- Provide responsive and responsible local leadership.
 - Expand our position as a great place to do business.
 - Support and enable sustainable communities.
 - Achieve net carbon zero and be climate resilient.
- 3.4 Two additional risks are proposed to be added to the Strategic Risk Register.
- 3.4.1 "*Local Government Reorganisation*", introduction of unitary local government by April 2028.
- 3.4.2 "*Failing to protect the Green Belt*", following a recommendation from the Risk Management Strategy being agreed at Full Council in 08 July 2025.
- 3.4.3 A risk owner and controls have been identified for both in the updated register. (Appendix A).

4 Options and Reasons for Recommendations

- 4.1 The Policy and Resources Committee is responsible for monitoring the treatment of strategic risks.

5 Policy/Budget Reference and Implications

- 5.1 The recommendations in this report are within the Council's agreed policy and budgets. The relevant policy is entitled Risk Management Strategy and was agreed on 08 July 2025.

6 Financial, Legal, Equal Opportunities, Staffing, Environmental, Community Safety, Public Health, Customer Services Centre, Communications & Website, Risk Management and Health & Safety Implications

- 6.1 None specific.

Data Quality

Data sources: Strategic Risk Register

Data checked by: Phil King

Data rating: Tick

1	Poor	
2	Sufficient	✓
3	High	

Background Papers

APPENDICES / ATTACHMENTS

Appendix A – Strategic Risk Register

